

## CEO's Message December 2025

As we close 2025, we embrace a new Collaborative Learning Model in our classroom.

### **Teacher x Student x Humanoid**

This collaboration model makes a profound shift:

1. From teacher-centric to **student-centric learning**.
2. From passive learning to **active co-creation**.
3. From solo-intelligence to **collective intelligence** in the classroom.
4. From teacher instruction to **teacher learning**.